



MARINDIMETALS
LTD

BOARD CHARTER

OVERVIEW

This Charter sets out the functions and responsibilities of the Board of Marindi Metals Ltd (“Marindi” or the “Company”).

The Board is governed by the Constitution of Marindi, a copy of which is available on the Company’s website: www.marindi.com.au.

To the extent practicable, the Company has followed the ASX Corporate Governance Council’s *Corporate Governance Principles and Recommendations*.

FUNCTIONS OF THE BOARD

The Board is accountable to shareholders for the performance of the Company. Board members also have a responsibility to protect the rights and interests of the Company and to create shareholder wealth having due regard to the interests of other stakeholders.

The responsibilities of the Board include:

- reviewing and approving corporate strategies, the annual budget and financial plans;
- overseeing and monitoring organisational performance and the achievement of the Company’s strategies;
- monitoring financial performance and liaising with the Company’s external auditor;
- appointing and assessing the performance of the Chief Executive Officer (or equivalent);
- ratifying the appointment and the removal of senior executives and the company secretary;
- approving and monitoring the progress of major capital expenditure, capital management and acquisitions and divestures;
- reviewing, ratifying and monitoring Company systems and procedures;
- enhancing and protecting the reputation of the Company; and
- reporting to and communicating with shareholders.

COMPOSITION OF THE BOARD

The Company seeks to have a Board comprising directors with an appropriate variety of skill, experience and expertise who have competence to deal with the current and emerging issues of the business and who can effectively review and challenge the performance of management and exercise independent judgement.

The Company will consider, as a factor in the composition of the Board, the independence of a director.

Membership of the Board is disclosed in the annual report including whether a director is independent or non-independent.

The Company has not adopted a policy in relation to the retirement or tenure of directors. In accordance with the Constitution of the Company, no director except a Managing Director shall hold

office for a continuous period in excess of three years or past the third annual general meeting following the director's appointment, whichever is the longer, without submitting for re-election.

Directors will, on appointment, receive a letter of appointment which sets out the terms and conditions of their appointment.

INDUCTION PROCESS

When appointed to the Board, a new director will receive a briefing appropriate to their knowledge and experience. The briefing will be designed to enable a new director to gain an understanding of:

- the Company's operations and the industry in which it operates;
- the Company's financial, strategic and operational position;
- their rights, duties and responsibilities; and
- any other relevant information.

BOARD COMMITTEES

The Board may establish committees to assist in the execution of its responsibilities.

The primary purpose of the Board's committees is to facilitate appropriate involvement by directors, ensure contestability of opinion and raise the level of interaction between the Board and management.

The Board has established an Audit and Risk Committee to assist and advise the Board on specific matters set out in the charter of that committee.

ROLE OF CHAIRMAN

The Board may appoint a Chairman of the Board who should be a non-executive director and whose responsibilities may include:

- providing leadership to the Board;
- ensuring the efficient organisation of the Board and conduct of its functions;
- chairing Board and shareholder meetings;
- ensuring all directors are briefed on material matters arising at or between Board meetings;
- facilitating effective contributions by all directors;
- promoting constructive and respectful relations among board members and between board and management.

The roles of the Chairman and Managing Director or Chief Executive Officer are separate and are to be kept separate.

ROLE OF MANAGING DIRECTOR

The Board may appoint a Managing Director (or equivalent) whose responsibilities may include the overall operational and business management and financial performance of Marindi, whilst also managing the Company in accordance with the strategy, plans and policies approved by the Board.

ACCESS TO INFORMATION

Directors are entitled to request and receive such additional information as they consider necessary to support informed decision-making. Unless a conflict exists or to do so would be inconsistent with the director's duties, the director is to request such information via the Chairman or Executive Director.

INDEPENDENT ADVICE

The Board has a policy under which individual directors and Board committees may obtain independent professional advice at the Company's expense in relation to the execution of their duties. The process for obtaining any such advice requires the director to notify the Chairman (or equivalent) in advance. The Chairman will be provided with a copy of the final advice which may, if appropriate, be circulated to the other directors.

EDUCATION

Directors and executives will have access to continuing education to update and enhance their skills and knowledge as appropriate. This will include education concerning key developments in the Company and within the industry and environments within which it operates.

REVIEW OF CHARTER

The Board will review this Charter from time to time to ensure it remains consistent with the Board's objectives and responsibilities.

PUBLICATION OF CHARTER

This Charter will be available on the Company's website and the key features will be published in the annual report.